

Arbitration

Cases, Problems, and Practice

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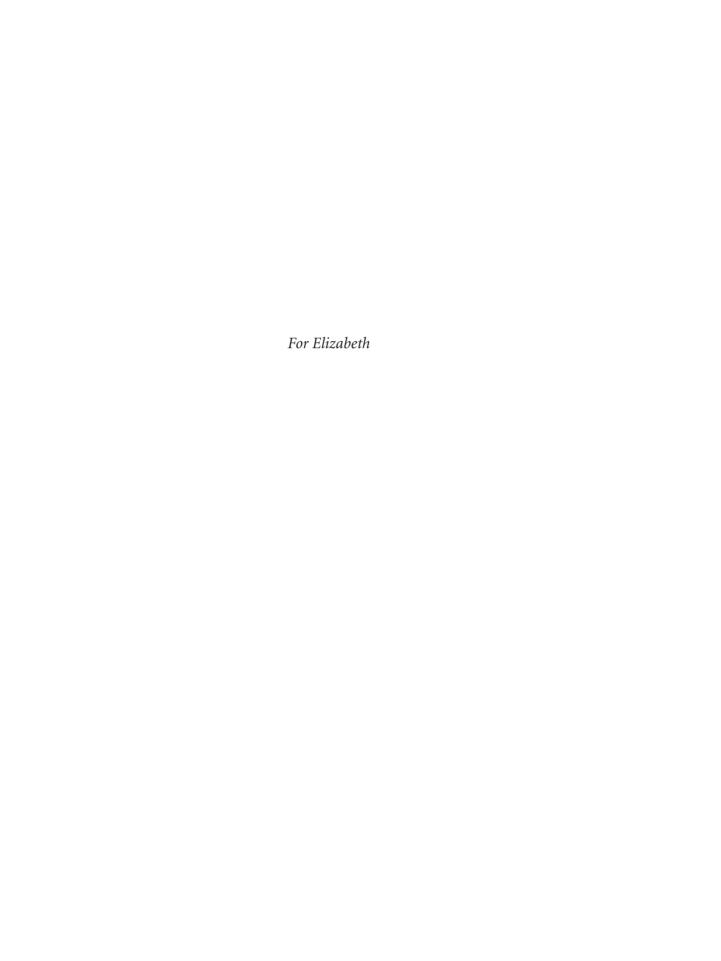
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Preface

I have been reading acknowledgments for books for most of my life. At the end the author usually thanks his or her spouse for being so supportive and without whom the book could not have been written. I never knew how true those words were until I tried my own hand at a book, and so my only addition is to move those parting words to the front. Loretta, you make everything possible, starting but hardly ending with this book. I would never have written it unless you had repeatedly urged me to do so, and once I started, you were as supportive as you have been with everything else in our blessed marriage. Thank you.

From there, I would like to thank my editor, Carol McGeehan, for believing in the idea of this book when it was just a thought and I was considerably less engaged. To say that she inspired this book is to make the real something trite. She literally brought this to life, and for that I shall always be grateful.

Ryan Peters, Chad Holtzman, Krysten Connon and Kate Puccio deserve something more than a mere acknowledgement. They provided thorough yet succinct case research and, from there, valuable substantive drafting and input. They are outstanding writers, advocates, and arbitration lawyers in their own rights, and this book reflects their distinct views and their expertise. Ryan and Krysten in particular have been at this for a long time with me, starting with their design of the syllabus for this course that I taught first at Rutgers (Camden) Law School and later at the University of Virginia Law School. It has been a privilege working with them, as well as with Chad and Kate, and it is nothing short of thrilling to anticipate the brilliant careers that lie ahead for all of them. You will hear their names, in and out of traditional legal practice, for decades to come.

Since this work is a product of my interest in both arbitration and in teaching, I wish to thank those who encouraged both. Stewart Baker of Steptoe & Johnson kicked in my door one day when I was a second-year associate, said "Uncle Stu wants you!" and put me on an Iran-US Claims Tribunal case that hooked me for life. His advice has continued from that day to this. Lucy Reed, my boss at the State Department, has been a consistent inspiration for how to combine advocacy with scholarship and how to elevate ethics above all else in arbitration practice. I was extremely lucky to have had the chance to work for her as a young lawyer. Gary Born, in whose wake any arbitration scholar can only hope to trail from a distance, gave me the needed push to at least try to imitate him. One day at lunch I asked him just how one can possibly write a book while running a busy legal practice. He replied that it

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was "just like building a snowman. You make one snowball at a time." I thank him for inspiring the rolling of those early snowballs.

Professor John Beckerman at Rutgers (Camden) Law School has a special place in my heart and my development for first encouraging me to teach. Professor Richard Hyland at Rutgers gave me repeated and valuable advice in those early years of teaching. Professor Kent Sinclair of the University of Virginia was instrumental in my becoming an adjunct at that great institution, and my old Pepper Hamilton colleague and now University of Virginia Professor Margaret Foster Riley has been a great resource since I was fortunate enough to start teaching in Charlottesville. Assistant Dean Jason Dugas, and the inimitable Emily Cockrell, have made me feel especially welcome at UVA, and created an environment that stimulated this book. My students at both schools played the greatest role in the formation, application and testing of much of the material laid out here. Many of the questions between these covers are theirs.

Lastly, I wish to acknowledge my legal home since 1989, the law firm of Pepper Hamilton LLP. Andy Fletcher, Jeremy Heep and Will Taylor, my arbitration partners, manage to be demanding and supportive at the same time, and nobody has taught me more. Jim Rosener never lets me forget the client perspective, and I hope some of his practical wisdom is in this book. Ben Eichel, TJ Griffin, Lydia Furst, Whitney Redding, and our former colleague Professor Brian Berkley have each sat at arbitration hearings with me for weeks on end, and have made the time practicing with them in this field a joy ride. Andy, Will, TJ and Ben each made extremely incisive comments on various chapter drafts of this book. My sister from another mother, Jan Levine, my former co-chair as head of the Commercial Litigation Practice Group, supported every step of this work and covered some extra meetings as a result. *Mensch* does not begin to describe Jan. Pepper Hamilton generally has my distinct gratitude for giving me the time to do this despite a myriad of other demands. Thank you, partners.

Matt Union River Bay, Maine June 2017

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Introduction and Overview

This book follows the same chronological approach to arbitration that faces practitioners in the field. That chronology has three distinct phases: creating the arbitration, conducting the arbitration, and enforcing the arbitration's result. The courts are most active in the first and third phases, because they frequently have to order (or prevent) an arbitration, and after the arbitration they have to enforce it (or not). The middle part is the arbitration itself.

The book devotes a unit to each of these phases. We will look at how courts, parties, commentators, and arbitration institutions address the following questions.

Unit I: Creating the Arbitration

What is arbitration? What is the difference between arbitration and mediation? How does an arbitration get created? What makes for a good arbitration clause, and how can one avoid a bad clause that plunges clients into court without resolving the merits of their dispute?

What happens when parties ignore an arbitration clause, and who decides—the court or the arbitrator—when and to what degree an arbitration takes place?

Are arbitrations compatible with class actions, and are class action waivers fair to consumers?

Unit II: Conducting the Arbitration

Once the parties have an arbitration clause and have agreed on the parameters of the arbitration, they need to conduct that exercise.

How do parties select an arbitrator? What conflicts and contacts between arbitrators and parties are permissible? What conflict rules should apply?

When can third parties be bound to, or allowed to participate in, arbitrations?

Are arbitration institutions like the American Arbitration Association advisable to use in arbitrations or do they add unnecessary expense?

What discovery rules are appropriate in arbitration? What evidence rules? When can discovery reach third parties?

What are the differences between arbitration and litigation in witness testimony and trial techniques?

Unit III: Enforcing the Arbitration

An arbitration award is merely a piece of paper until it is "confirmed" by a court. The Federal Arbitration Act has particular sections that speak to when arbitration awards should and should not be confirmed.

When should an arbitration award be modified?

When should it enforced as written?

Can "wrong" arbitration awards be enforced?

What is the present level of appellate review of arbitration awards?

How are arbitration awards enforced?